



NEWS Release

August 3, 2026
USHIO LIGHTING, INC.
XEBEX, INC.

Notice of Merger and Change of Company Name (Trade Name)

As part of the USHIO Group, USHIO LIGHTING, INC. (Head Office: Tokyo, President: Takenori Watanabe) and Xebex Inc. (Head Office: Tokyo, President: Ryuichi Ishikawa) have determined to complete a corporate merger effective October 1, 2026 at today's board meeting.

In line with this merger, the company name will be changed to [Xebex Solutions, Inc.] and giving our brand design a complete refresh.

Xebex Solutions will anchor its corporate philosophy in ** "Be X." –the challenge of creating singularities** that make the world looks completely different "Intersecting" technologies that support the entertainment sectors such as visual imaging, lighting, and audio with technologies that underpin advanced industries, and by "fusing" reliable manufacturing with proposal capabilities rooted in the field, we aim to build new business models that transcend boundaries between domains.



Both companies have over 60 years history of integrating various companies and businesses, and they have inherited the "DNA" of providing the solutions that society and our customers want to realize in the visual imaging and industrial fields—as a manufacturer and as a trading company.

With the aim of further evolving these capabilities in a new company and creating the singularity (X), we designed a brand design that combines creativities and capabilities, using a motif modeled after the enduring DNA.

- **Effective Date of Merger and Date of Company Name Change**
October 1, 2026
- **Merger Method:** An absorption-type merger in which USHIO LIGHTING, Inc. will be the surviving company and XEBEX Inc. will be the dissolved company.
- **New Company Name:** XEBEX Solutions, Inc.
- **President and Chief Executive Officer**
Ryuichi Ishikawa (Currently President of Xebex Inc.; assuming office on October 1, 2026)

■ **About USHIO LIGHTING, INC.**

Ushio Lighting Inc. (Head office: Tokyo) Established in 1963. In addition to manufacturing and selling various light sources such as halogen, LED, and lasers, as well as lamps and lighting fixtures/equipment incorporating them, the company also sells projectors and industrial equipment. In recent years, it has been actively expanding solution-based business by integrating hardware and software (including control, direction, and content) related to lighting, video, and audio for the entertainment market, and by providing comprehensive services that leverage its partner network in the industrial field.

<http://www.ushiolighting.co.jp>

■ **About XEBEX, INC.**

Xebex Inc. (Head office: Tokyo) Established in 1991. Centered on building video systems for cinemas, studios, screening rooms, and similar facilities, the company provides audio systems for various venues, space direction using video and audio, digital signage and managed services specialized in video and audio (equipment monitoring and call centers). Based on the latest video and audio technologies, it proposes the most suitable equipment tailored to customers' needs.

<http://www.xebex.co.jp>

■ **About USHIO, INC.**

Ushio Inc. (Head office: Tokyo; TSE: 6925) Established in 1964. The company manufactures and sells a wide range of light sources—including lamps and lasers, as well as LEDs—covering ultraviolet to visible and infrared ranges, along with optical and video imaging devices incorporating them. It holds numerous highly shared products in the electronics fields such as semiconductors, flat panel displays, and electronic component manufacturing, as well as in visual imaging fields such as digital projectors and lighting. In recent years, it has also expanded its business into life science areas including medical and environmental fields.

<http://www.ushio.co.jp>